

2025 – at a glance

Our integrated reporting combines financial and sustainability reporting. We inform you how we are developing as a company and how we create value for our stakeholders.

€59.7

billion

Sales revenue^a

2024: €61.4 billion

€6.6

billion

EBITDA before special items^a

2024: €7.2 billion

5.8%

ROCE^a

2024: 5.1%

€5.6

billion

**Cash flows from
operating activities**

2024: €6.9 billion

€1.3

billion

Free cash flow

2024: €0.7 billion

€4.0

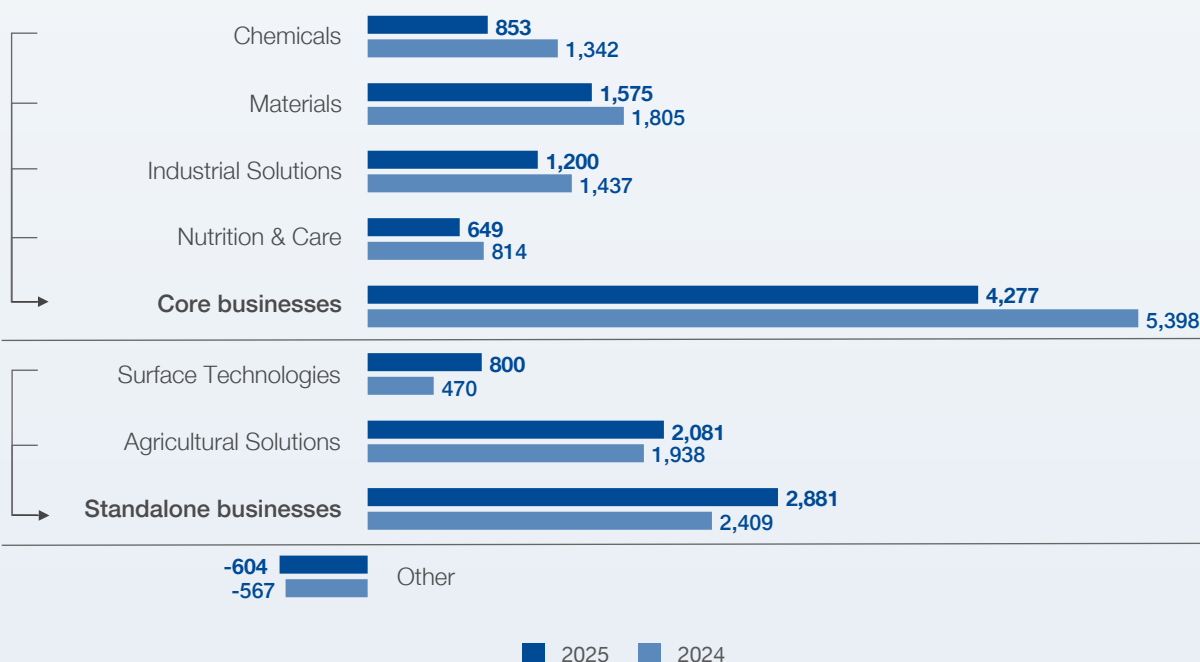
billion

Capital expenditures (capex)

2024: €6.0 billion

EBITDA before special items by segment^{a,b} and Other

Million €



^a With the planned divestiture of the automotive OEM coatings, automotive refinish coatings and surface treatment business units, sales and earnings from these activities will be reported as discontinued operations and will no longer be part of the sales and EBIT(DA) before special items of the BASF Group and of Surface Technologies. The prior-year figures have been restated accordingly (for more information on this planned transaction, see page 39).

^b Since January 1, 2025, the chemical and refining catalysts business has been reported as part of the Performance Chemicals division in the Industrial Solutions segment. It was previously part of the former Catalysts division in the Surface Technologies segment. The prior-year figures have been restated accordingly.

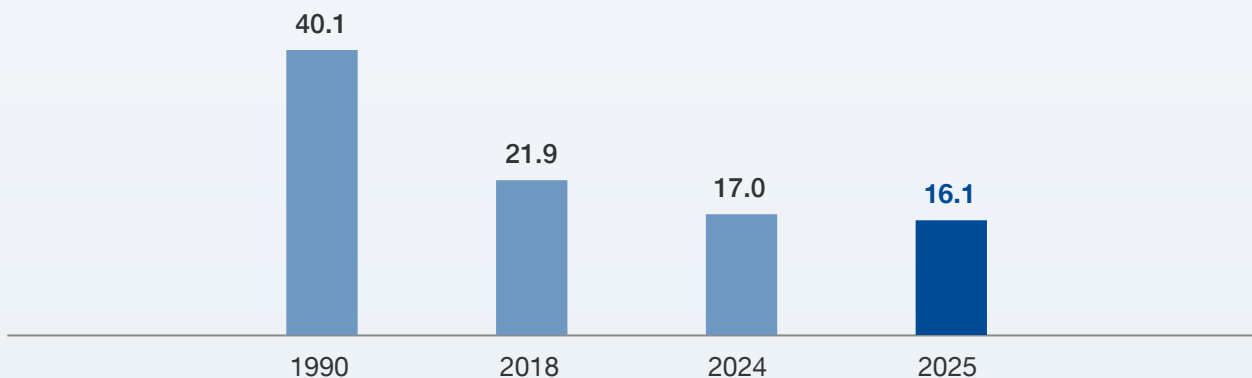
Sales and employees by region

By location of company; employees as of December 31, 2025



Greenhouse gas emissions^a

million metric tons of CO₂ equivalents



^a Scope 1 and Scope 2 (excluding the sale of energy to third parties)



^b This item no longer includes the amounts reported in discontinued operations. The prior-year figures have been restated accordingly (for more information, see page 39).