

Our foundation

€34.8 billion
in equity

€1.9 billion
spent on research
and development

€4.4 billion
invested in property, plant and
equipment and intangible assets
(including acquisitions)

€10.6 billion
in personnel expenses

€38 billion
worth of raw materials,
goods and services
purchased for own
production

€234 million
invested in environmental
protection



30,000

different raw materials
procured



5%

of raw materials
purchased worldwide
from renewable resources



1,816
million m³

of water abstracted



15.1

million MWh
of electricity
demand



39.7

million MWh
of steam demand

109

environmental, safety
and security audits
performed at

83

sites

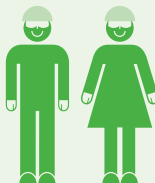


44

occupational
medicine and
health protection
audits and health
performance
control visits

Training:
>72,000

enrollments in
information protection
courses



Employees and contractors
worldwide participated in the
global safety initiative with

over 930

activities at around

360

sites

115,490

employees
worldwide,
of which
3,103
apprentices



Around 10,000

employees in research and
development

84.6%

of our senior executives
have international
experience



Numerous offerings for
balancing personal and
professional life worldwide



Our **stakeholders**
include customers, employees,
suppliers and shareholders, as
well as representatives from
academia, industry, politics,
society and the media



Over 70,000
suppliers

around 90%

of raw materials,
goods and
services for own
production
sourced locally



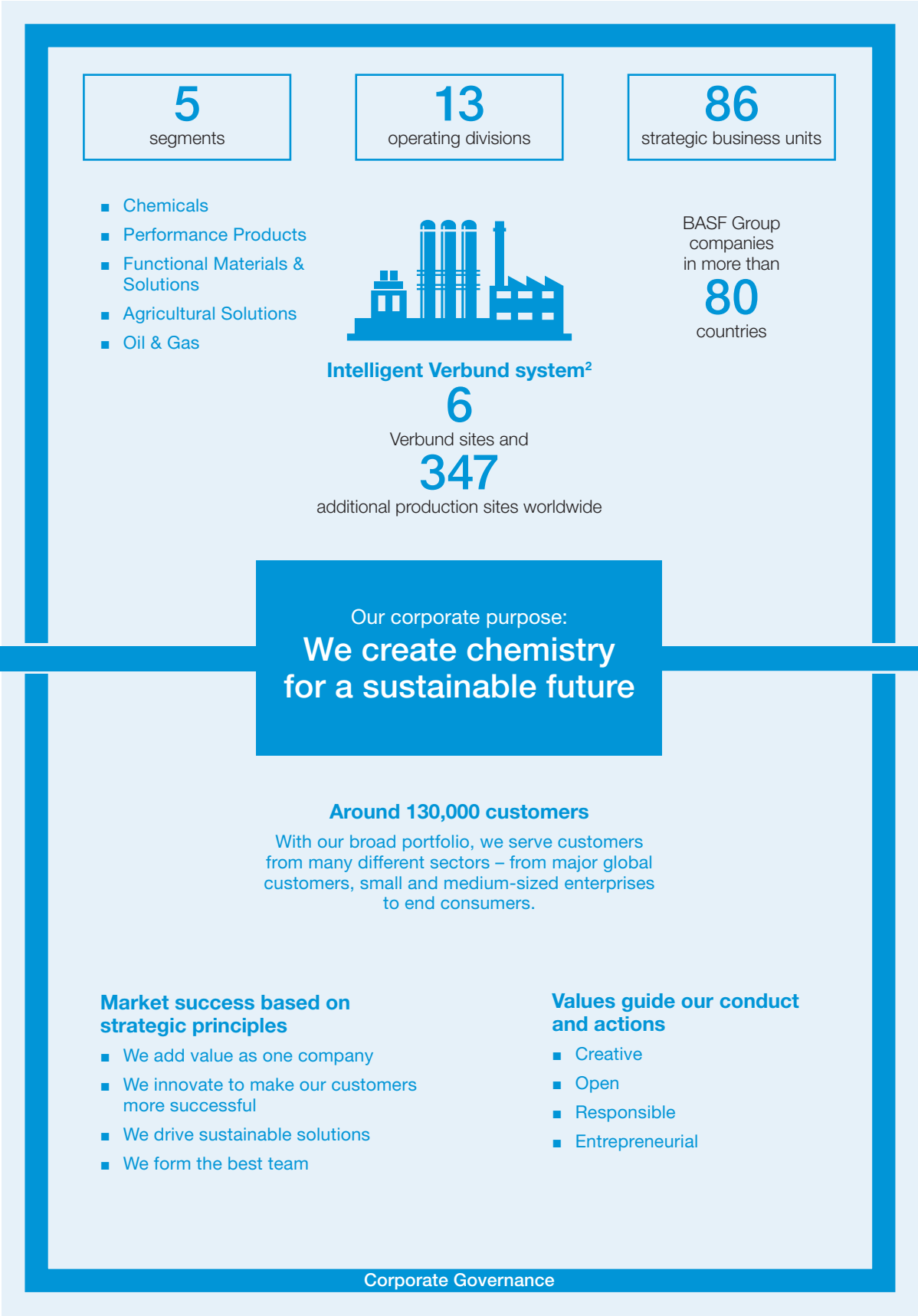
120

raw material supplier
sites audited

>50

external
compliance
hotlines

Our business model¹



¹ For more information on our business model, see page 20 onward

² For more information on the Verbund system, see page 21

Our results

